REGIONS AND INNOVATION: COLLABORATING ACROSS BORDERS

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OECD Reviews of Regional Innovation

Regions and Innovation COLLABORATING ACROSS BORDERS







Regional development policy at the OECD: areas of research

Thematic reports

- Regional development
- Innovation
- Multi-level governance
- Urban development
- Rural development

<u>Data</u>

- Regional Database
- http://stats.occu.org/OLCDTcgionaistatistics/#8
- Metropolitan Database

Reviews

- Regional development
 - National territorial reviews
 - Regional territorial reviews
- Urban development
 - Metropolitan reviews
 - National urban policy reviews
- Rural development
 - Rural territorial reviews
 - National rural policy reviews
 - Reviews of regional innovation
- Water governance



Lessons from other OECD macroregional territorial reviews

North Atlantic Region (NORA)

(Faroe Islands, Greenland, Iceland, and the coastal counties of Norway)

- Co-operate on targeted themes and issues
- Draw up a regional development strategy
- Promote greater awareness of the benefits of co-operation
- Develop a "variable geometry" approach to regional co-operation
- Enlarge and refine the role of the NORA institution as a facilitator of cooperation.

Pan Yellow Sea Region

(the coasts of Northern China (Bohai Rim), western and southern Korea and south-western Japan (Kyushu)

- Transportation network integration
- Human and cultural networking
- Environmental collaboration
- Transborder governance



OECD Cross-border study overview

WHEN and HOW cross-border innovation policies should be designed and implemented *by*, *for* and *in* the regions

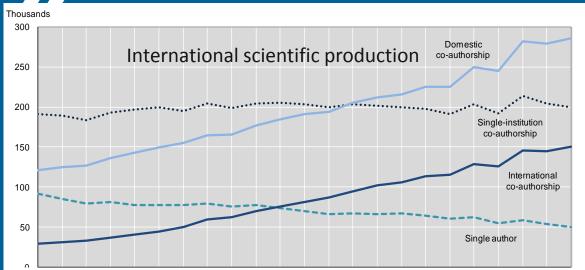
- When does it make sense to collaborate with cross-border *neighbours* (and when does it not sense)?
- What governance approaches can be used to manage collaboration?
- What policy instruments can facilitate cross-border innovation?

Metropolitan regions	Network of small and medium-sized cities	Sparsely populated areas
Oresund (Denmark, Sweden)	TTR-ELAt (Netherlands, Germany, Belgium)	Hedmark-Dalarna (Norway, Sweden)
Helsinki-Tallinn (Finland, Estonia)	Bothnian Arc (Sweden, Finland)	

Ireland-Northern Ireland (UK) (variety of settlement patterns)



Innovation collaboration increasingly global...



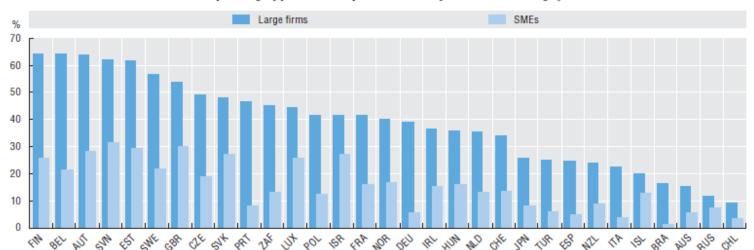
Source: OECD (2010), Measuring Innovation: A New Perspective, OECD Publishing, http://dx.doi.org/10.1787/9789264059474-en.

International scientific copublications tripling from 7% in 1985 to 22% in 2007.

The share of regional copatents with foreign inventors has doubled from 10% in 1980 to 20% in 2008.

Firms engaged in international collaboration by firm size, 2008-10

As a percentage of product and/or process innovative firms in each size category



Source: OECD, based on Eurostat (CIS-2010) and national data sources, June 2013. See chapter notes.

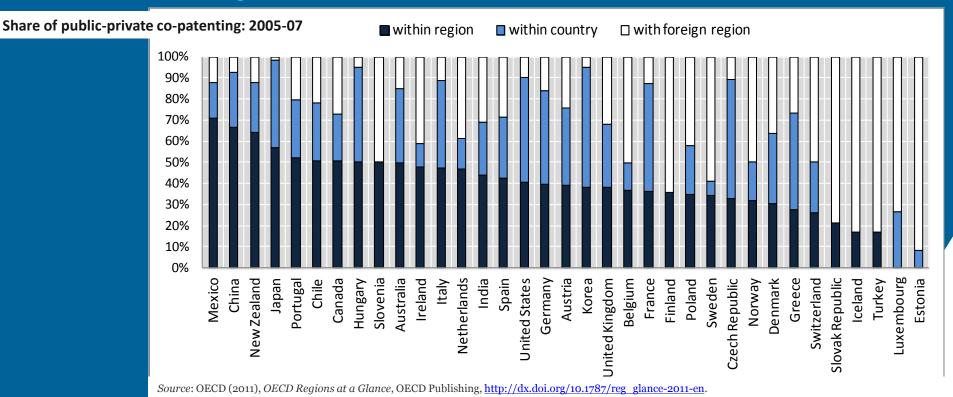
Source: OECD Science, Technology and Industry Scoreboard, OECD Publishing. http://dx.doi.org/10.1787/888932891416



.... But proximity still plays a role

Over 33% of R&D in the top 10% of large regions; 58% of patents in the top 10% of small regions

Spatial decay (150-200 km); neighbourhood effects; "cost" of the border increasing over time





Ten conditions favourable to cross-border collaboration... and for macro regions?

Framework conditions			
1. Geographic accessibility			
2. Socio-cultural proximity			
3. Institutional context conditions			
4. Cross-border integration			
Innovation system conditions			
5. Economic specialisation			
6. Business innovation model			
7. Knowledge infrastructure			
8. Innovation system interactions			
Governance and policy context			
9. Governance			
10. Policy mix			

Proximity	Favourable conditions
Geographic	Short spatial or physical distances allow for "tacit" knowledge flows
Cognitive	Shared knowledge base (need novelty but also common base). Concept of "related variety"
Organisational	Control uncertainty and opportunism (avoid lock-in)
Social	Trust and commitment for interactive learning (avoid lock-in and opportunism)
Institutional	Enabling factor providing stable conditions (need common practices but avoid lock-in and inertia)

Source: OECD (2013); adapted and insspired by Trippl (2009)

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Innovating beyond borders: Why and when to collaborate

Acting beyond borders

Innovation does not stop at the border

Borders as bridges

Openness cross-border goes hand-in-hand with better integration and competitiveness in global networks

Borders as opportunities

 Benefit from proximity, critical mass, complementarity expertise, greater international attractiveness, etc.

Defining the functional area

• Data reveal the innovation-relevant "functional" region ≠ administrative region, resulting in variable geometry

Checking for the right conditions

 Checklist of ten conditions for a more or less favourable environment for cross-border regional innovation policy

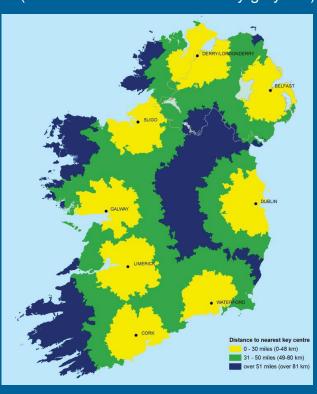


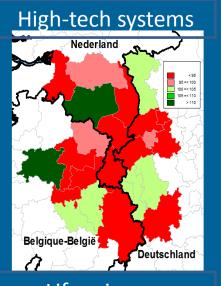
Defining the "functional" cross-border area for innovation support differs from other functions

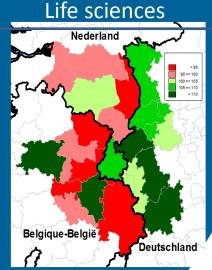
Narrow border area











Note: These maps are for illustrative purposes and are without prejudice to the status of or sovereignty over any territory covered by these maps.

Source: Special EU Programmes Body.

Source: Irish Academy of Engineering & InterTradeIreland (2010), *Infrastructure for an Island Population of 8 Million.*



Governing cross-border collaboration: Public and private engagement

Raise public interest at different government levels

• Each level of government (local, regional, national and even supra-national) has a role to play

Identify overarching vision

Need a common purpose to unify different actions

Demonstrate mutual benefit

 Each side of the border will make its own assessment of the costs and benefits, and its share of these

Governance beyond government

 Use top-down and bottom-up levers, formal and informal governance that contribute to long-term relationships of trust

Private sector engagement

• Ensure the private sector takes a sufficiently prominent role in promoting the cross-border area



Different rationales for cross-border collaboration

Economic concept	Driver	Explanation
Economies of scale	Critical mass	Larger labour markets; wider business and knowledge networks
	Political power	Better compete for higher level government resources
	Specialised services	Innovation support services of higher quality
Economies of scope	Complementarities	Diversity of assets (research, technology and economic base); "related variety"; price levels
Public and club goods	Regional identity	Increase internal recognition; social capital
	Regional branding	International attractiveness (firms, workers, etc.)
	Specialised infrastructure	Reduce costs and share risks
Externalities	Border challenges	Day-to-day issues associated with flows of people, goods, and services



Governance issues very difficult for crossborder areas to manage

border areas to manage				
Characteristic	Specification	Comments		
National political capitals	Yes, each side	Helsinki-Tallinn		
	Yes, at least one	Oresund, Ireland-Northern Ireland		
	None	TTR-ELAt, Hedmark-Dalarna, the Bothnian Arc		
Longevity of public co- operation	20 years+	TTR-ELAt, Oresund		
	10-20 years	Ireland-Northern Ireland, the Bothnian Arc, Helsinki-Tallinn		
	<10 years	Hedmark-Dalarna		
Innovation policy competencies	Balanced, strong			
	Balanced, weak	the Bothnian Arc, Helsinki-Tallinn, Hedmark- Dalarna		
	Unbalanced	Ireland-Northern Ireland, TTR-ELAt, Oresund		
Political commitment	Balanced, strong	Ireland-Northern Ireland, Oresund (sub-national)		
	Balanced, weak	the Bothnian Arc, Hedmark-Dalarna; Helsinki- Tallinn		
	Unbalanced	TTR-ELAt		
Institutionalization of	Present, strong	Ireland-Northern Ireland, Oresund		
funding sources	Present, weak	Bothnian Arc, Helsinki-Tallinn, Hedmark-Dal		



Making cross-border instruments work: Learning from international examples

Implement a strategy

• The vision needs to be translated into targets, actions, funding, and monitoring/evaluation

Develop a cross-border policy mix

 Co-ordinate and align different instruments to fulfil the strategy, addressing failures in the cross-border innovation system

Promote policy learning

 Design relevant policies based on needs and lessons learned from prior projects and programmes

Identify long-term funding

 Strive for sustainable funding opportunities, such as mainstreaming the cross-border element in existing instruments



Instruments applied cross-border

Strategy and policy development

Analytical exercises and mappings (mapping of clusters or value chains, technology foresight exercises)

Benchmarking and policy learning

Joint branding of the cross-border area

Technology transfer and innovation support

Cross-border innovation advisory services (vouchers, intermediaries)
Advisory services to spin-off and knowledge-intensive start-ups
Other technology transfer centres and

Science and technology parks and innovation networks

Cross-border science and technology parks

Cluster or network initiatives

extension programmes

R&D support

Joint public research programmes

Joint research infrastructure, shared access to research facilities
Cross-border private R&D funding programmes (generic and thematic)

Educated and skilled workers

Scholarships/student exchanges

Joint university or other higher education programmes

Talent attraction and retention or mobility schemes

Cross-border labour market measures

Other instruments

Financing (venture capital funds or angel networks)

Public procurement/ border as a source of innovation/ innovation awards



What instruments work well? Less well?

- What generally seems to work?
 - Cross-border linkages of firms with providers (e.g., innovation vouchers)
 - Cluster-related support for areas of common competencies
 - Joint prioritised research
 - Access to shared S&T parks , scientific installations, joint centres
- What is not generally working as well?
 - Attempts to allow funds from one country go to another (some exceptions)
 - Innovation projects in highly regulated sectors (health, energy)
 - International branding efforts are often caught up in political sensibilities
- Where are there examples of both success and failure?
 - Broad university collaborations
 - Collaboration in specific fields easier
 - Researchers look for excellence over proximity
 - Students need framework conditions
 - Firm networking and matchmaking; leading to collaboration?



Overview of recommendations

Innovating beyond borders

Defining the functional area

- Look at what the data says, but don't wait to start
- Only pursue the crossborder element when it makes sense
- Allow flexibility in the area definition so as to not create unhelpful new borders
- Don't under-estimate the importance of other "hard" and "soft" factors beyond innovation

Governing cross-border collaboration

Aligning incentives and working together

- Give politicians a reason to care about the issue
- Identify for supra/national governments where they can help local/regional efforts
- Understand different costs and benefits, and their alignment, for a long-term, trust-based collaboration
- Engage non-public actors in governance, with some form of secretariat

Making cross-border instruments work

Learning from international lessons

- Devote more efforts to strategy development and policy intelligence
- Mainstream the crossborder element, and if not, align or allow for programme flexibility
- Make greater use of opportunities created by the border
- Publicize success stories of cross-border instruments